## PLEASE READ THE FO ШOWING INSTRUCTIO NS C AREFUШY

1. This paper consists of 6 pages. Please check that your question paper is complete.
2. Read the questionscarefully.
3. There is a complete Answer Book. There is a clearly marked page foreach answer.
4. It is in your interests to write legibly a nd present your work neatly.
5. Show all calculations in brackets.
6. You may not use red or green ink. You may use pencil, but please use a soft, dark pencil.
7. No abbreviations are allowed.
8. The allocation of marks a nd a pproximate time to be taken for each question are asfollows:

| QUESTION | TIME | MARKS | SEC TION | Leaming outcomes and <br> assessment standards |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 36 min | 30 | Cash budget | 12.2 .3. |
| 2 | 42 min | 35 | Bank rec onciliations | 12.3 .4. |
| 3 | 42 min | 35 | Asset disp osal and <br> intemal auditing | 12.1 .4. <br> TOTAL $\mathbf{1 2 0} \mathbf{~ m i n}$ |
| $\mathbf{1 0 0}$ |  | 12.3 .6. |  |  |

You are provided with information of SP Hypermarket, a business owned by Simon Peter.
Simon is concemed about his poor cash flow situation at the end of June. In order to rectify the situation, Simon plansto prepare a Cash Budget and to increase his mark-up percentage.

## Required:

1.1. Complete the Cash Budget for J uly and August 2007 by filling in the spaces indic ated with an asterisk ${ }^{(*)}$. J ohnny has completed some of the figures for you. All calculations must be rounded off to the nearest rand.
1.2. At the end of August the total sales for July and August are R380 000. Should Simon be satisfied with this? Explain, and state TWO factors that Simon should consider in assessing this figure. Quote figures/financial indicators to sup port your answer.
1.3. The employees feel that the remuneration policy of this business is unfair, that is, they are not satisfied with their ea mings. Do you agree with them? Provide figures from the question to determine whether their opinion is valid or not. State TWO reasons to support your answer.
1.4. Name TWO strategies that Simon could consider in J une to improve his cash flow for J uly and August. Give a reason foreach strategy.
1.5. Simon is thinking about organizing credit terms with his suppliers. What terms should he negotiate with his suppliers, in order to ease hiscash position?
1.6. Explain why you would expect this business to have a short stock tumover period.

## Information:

1. Simon currently uses a mark-up of a pproximately $52 \%$ on cost, but he plans to increase this to $70 \%$ from 1 J uly 2007.
2. Extracts from the ledger for the past yearended 30 J une 2007:
Sales R2 332800 (distributed evenly over the year)

Cost of sales R 1536000
Trading stock
R 324000
Loan from Boodle Bank
R 90000 (interest rate $14 \%$ p.a.)
Bank overdraft
R 28000
3. Cash sales comprise $20 \%$ of all sales. Simon predictstotal sales a nd cost of sales to be the following:

|  | July |  |
| :--- | :---: | :---: | August .

4. Purchase of trading stock:

- Trading stock is kept at a constant level. (Purchases replace sales in the same month.)
- All purcha ses of merchandise are for cash.

5. Loan from Boodle Bank:

The short-term loan was received on 30 J une 2007. This is to be repaid in equal instalments over 24 months on the last day of each month. Interest at $14 \%$ p.a. is also paid on the last day of each month.
6. On 1 August 2007, the salary of the shop manager will increase by $11 \%$, while the wages of the six shop a ssistants will increase by R120 each.
7. The debtors' collection period is usually 30 days.
8. The stock tumover period is usua lly 5 days.


You are provided with the bank reconciliation statement of Tijuana Traders below. Study the statement and answer the questions that follow.

BANK REC ONCILATION STATEMENTON 29 FEBRUARY 2008

| Ba lance as per bank statement (Cr) | 7600 |
| :--- | ---: |
| Outstanding deposit | 1450 |
| Outstanding cheques: |  |
| No. 5060 | 500 |
| No. 7688 | 1220 |
| No. 7689 | 980 |
| Balance asperbank account | $?$ |

2.1. Calculate the balance of the bank account in the books of Tijuana Traders on 29 February 2008. Indicate whether this is a favourable or an unfavourable balance.
2.2. Explain why an overdraft is shown as a debit balance in the bank statement and as a credit balance in the bank account.
2.3. Tijuana Traders owes a supplier R10 500 for stock purchased on credit on 31 J anuary. Assuming that the business has an overdraft facility with the bank of R5 000, can it afford to pay the supplier in full? Perform a calculation to support your a nswer.
2.4. What would you advise Tijuana Traders to do about the outstanding amount due to the supplier? J ustify your answer.
2.5. Provide a possible reason for why the first outstanding cheque is numbered 5060 and the last two are consecutive.
2.6. The office clerk of Tijuana Traders claims that she deposited the cheque for R1 450 that is reflected in the outstanding deposit before the end of the month. However, the manager of the business is womied that she may have stolen the cheque for herself and wants to fire her. Should he do so, in your opinion? J ustify your answer with a valid reason.
2.7. What action should the manager of Tijuana Traders take regarding the outstanding deposit?
2.8. List four possible items that could appear on the bank statement but not in the joumals, thereby requiring the joumals to be updated.
2.9. Provide three reasonsfor why a cheque could be dishonoured.
2.10. Explain why a debit order is a convenient means of payment and provide an example of one payment that could be made using a debit order.

## QUESIION 3 Asset disposal \& intemal auditing (35 marks, 42 minutes)

Sacks Limited recognises the importance of keeping their employees happy and motivated within the business. As part of their human resources maintenance strategy they allow their sales representativesto use a company car when on company business, and when the car has reached mileage of 80000 km gives them the option of buying the car they have used, at its carrying value in the company's accounting records.

This strategy has been enjoyed by employeesfor the past five years, but the directors are concemed that in the last financial year more vehic les than usual have been ta ken over by employees.

## Required:

Consider the information given and answer the questions that follow.

## Information:

1. Representa tives travel a pproximately 18000 km to 20000 km peryear.
2. Representatives complete a standard application form when they notice that the car has reached 80 000km if they wish to buy the vehicle. The application is read and filed by the asset manager and the accompanying payment banked. The employee is responsible for transferming the vehicle into their name.
3. Depreciation was adjusted to $25 \%$ p.a. on cost by the accountant, Andrew Munnik, as of the beginning of the previous financial year (1 J anuary 2007). Before that vehicles were depreciated at $20 \%$ p.a. on camying value.
4. The following a pplications to purchase vehicles were received from representatives during J une 2008:

## Application to purchase vehicle

Employee: Chido Chikumbu<br>Application date: 2 J une 2008<br>Vehicle registration: PKZ329GP<br>Mileage: $\mathbf{8 2 0 0 0 k m}$<br>Original purchase date of vehic le by the business: 1 J anuary 2004<br>Original cost of the vehicle: R150 $\mathbf{0 0 0}$<br>Total depreciation to date: R126 325<br>Purchase price: R24 675

## Application to purchase vehicle

Employee: Andrew Munnik
Application date: $\mathbf{2 8}$ J une 2008
Vehicle registration: VKS847GP
Mileage: $\mathbf{8 1 5 0 0 k m}$
Original purchase date of vehicle by the business: 1 J anuary 2007
Original cost of the vehicle: R200 000
Total depreciation to date: R75 000
Purchase price: R125 000

## Application to purchase vehicle

Employee: Nathalie Chevreau
Application date: $\mathbf{3 0} \mathbf{J}$ une 2008
Vehic le registration: QZG 368GP
Mileage: $\mathbf{8 0} \mathbf{2 0 0 k m}$
Original purchase date of vehic le by the business: 31 April 2004
Original cost of the vehicle: R140 000
Total depreciation to date: R?
Purchase price: R57 500 (based on trade-in value)
5. Nathalie was not sure how to work out the camying value of her vehicle, and has offered an amount that she thinks fair based on the trade-in value of the vehicle according to her husband, who runs a cardealership. Accumulated depreciation on Nathalie's vehicle was shown in the accounting records as R114 846.

## Questions:

3.1. Carefully a nalyse the three applications received during June. Suggest possible irregularities and use these to comment on the application procedure. Highlighting any possible flaws and suggest possible controls that could be used. Make specific reference to the applications received during J une 2008.
3.2. Complete the asset disposal account for the sale of Nathalie's car by the business, clearly showing the profit or loss made on the sale.
3.3. At what value would the business have sold the car to Nathalie, based on the business policy of selling vehicles at the carying value as shown in the company's accounting records?
3.4. What problem exists relating to the value at which the vehic les are sold to employees? Explain.
3.5. Are the directors' concems valid? Explain.
3.6. Suggest TWO possible intemal auditing (checking) procedures that could take place in this business to help prevent this type of problem occuming in the future.

## ANSWER BOOK

## PLEASE READ THE FOШOWING INSTRUCTIONSCAREFUШY

1. This Answer Book consists of 6 pages. Please check that your Answer Book is complete.
2. There is a clearly marked page foreach answer.
3. Make sure that your work is legible and comprehensible.
4. Show all your workings in brackets.
5. Do not abbreviate.
6. You may not use red orgreen ink, but you may use pencil.

| QUESTION | MARKS | ACTUAL MARKS | Assessment <br> standards focus |
| :---: | :---: | :---: | :---: |
| 1 | 30 |  | 12.2 .3. |
| 2 | 35 |  | 12.1 .4. |
| 3 | 35 |  | 12.3 .1. |
| TOTAL | $\mathbf{1 0 0}$ |  |  |

4.1. SP Hypermarket

Cash budget for July and August 2007

| Receipts | July | August |
| :--- | ---: | ---: |
| Cash sales | 44200 | 51000 |
| Debtors' collections | 151243 | 162362 |
| Total receipts | 195443 | 213362 |
| Payments |  |  |
| Cash purchases | 130000 | $*$ |
| Loan repayment | 3750 | 3750 |
| Interest on loan | 1050 | $*$ |
| Salary: shop manager | 6000 | 6660 |
| Wages | 12000 | $*$ |
| Sundry expenses | 5000 | 5000 |
| Total payments | 157800 | 179136 |
| Cash sumplus/ shortfall | 37643 | 34226 |
| Opening bank balance | $*$ | 9643 |
| Closing bank balance | 9643 | 43869 |

4.2. At the end of August the total sales for July and August are R380 000. Should Simon be satisfied with this? Explain, and state TWO factors that Simon should consider in assessing this figure. Quote figures/financial indic a tors to sup port your answer.
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4.3. The employees feel that the remuneration policy of this business is unfair, that is, they are not satisfied with their ea mings. Do you agree with them? Provide figures from the question to detemine whether their opinion is valid or not. State TWO reasons to support your answer.
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4.4. Name TWO strategies that Simon could consider in J une to improve his cash flow for J uly and August. Give a reason foreach strategy.
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4.5. Explain why you would expect this business to have a short stock tumover period.
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4.6. What is your opinion a bout Simon buying all his stock on credit?
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5.1. Calculate the balance of the bank account
5.2. Explain why an overdraft is shown as a debit balance in the bank statement and as a credit balance in the bank account.
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5.3. Can Tijuana Traders it afford to pay the supplier in full? (4)
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5.4. What would you advise Tijuana Traders to do about the outstanding amount due to the supplier?
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5.5. Provide a possible reason for why the first outstanding cheque is numbered 5060 and the last two are consecutive.
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5.6. Should the manager fire the office clerk?
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5.7. What action should the manager of Tijuana Traders take regarding the outstanding deposit?
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5.8. List four possible items that could appear on the bank statement but not in the joumals, thereby requiring the joumals to be updated.
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5.9. Provide three reasonsforwhy a cheque could be dishonoured.
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5.10. Explain why a debit order is a convenient means of payment and provide an example of one payment that could be made using a debit order.
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QUESIION 6 Asset disposal \& intemal auditing (35 marks, 42 minutes)
6.1. Comment on the application procedure.

6.4. What problem exists relating to the value at which the vehic les are sold to employees? Explain.
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$\qquad$
$\qquad$
6.5. What fraud do you suspect as a result of your investigation? Explain.
6.6. Suggest TWO possible intemal auditing (checking) procedures that could be implemented in Sacks Limited to help prevent thistype of problem occuring in the future.
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## MEMORANDUM

## QUESTION 7

Cash budget
(30 marks, 36 minutes)

### 7.1. $\quad$ SP Hypermarket

Cash budget for July and August 2007

| Receipts | July | August |
| :--- | ---: | ---: |
| Cash sales | 44200 | 51000 |
| Debtors' collections | 151243 | 162362 |
| Total receipts | 195443 | 213362 |
| Payments |  |  |
| Cash purchases | 130000 | $\mathbf{V 1 5 0 0 0 0}$ |
| Loan repayment | 3750 | 3750 |
| Interest on loan | 1050 | $\mathbf{V 1 0 0 6}$ |
| Salary: shop manager | 6000 | 6660 |
| Wages | 12000 | $\mathbf{V} \mathbf{1 2 ~ 7 2 0}$ |
| Sundry expenses | 5000 | 5000 |
| Total payments | 157800 | 179136 |
| Cash surplus/ shortfall | 37643 | 34226 |
| Opening bank balance | $\mathbf{2 8 0 0 0}$ | 9643 |
| Closing bank balance | 9643 | 43869 |

7.2. No. $\checkmark$ He expected total sales of R221 $000+\mathrm{R} 255000=\mathrm{R} 476000 \checkmark \checkmark$. However, sales for the previous year were approximately R190 000 per month i.e. R380 000 over two months $\checkmark \checkmark$. The drop in volume is probably due to the higherprice as a result of the inc reased mark-up $\checkmark \checkmark$.
7.3. Yes $\checkmark$. The shop manager eams three times what each assista nt eams (R 6000 vs. R2 000 each) $\checkmark \checkmark$, and he received an increase of $11 \%$ while they only received $6 \% \checkmark \checkmark$.
7.4. Buy stock on credit - cash purchases figure will decrease and allow him time to sell the stock and receive payments from debtors before paying creditors. $\checkmark \checkmark$ Sell less on credit / shorten credit tems / offer discounts for early settlement - credit sales make up a pproximately $75 \%$ of sales and require working capital. Receiving cash sooner will improve his cash flow $\checkmark \checkmark$.
Injection of cash through the addition of a new partneretc. $\checkmark \checkmark$
7.5. 30 days (debtors) +5 days (stock) $=35$ days for which working capital is needed.

Any time more than this will allow him to finance debtors a nd cash through the use of creditors $\checkmark \checkmark$ Negotiate 60 days, common terms for suppliers, and giving him extra time to sell gods and collect cash if necessary $\checkmark \checkmark$.
7.6. This is a hyperma rket $\checkmark \checkmark$ that sells foodstuffs that are perisha ble $\checkmark \checkmark$

30 marks

1. Bank balance $=7600+1450-500-1220-980=R 6350 \checkmark \checkmark$ Dr (favourable) $\checkmark$
2. The bank statement is prepared from the point of view of the bank. An overdraft is a liability in our books (we owe the bank money), therefore a Crbalance $\checkmark$ while it is an asset to the bank (the bank is owed money), therefore a Dr balance $\checkmark$ in the bank's books.
3. Yes $\checkmark$. R6 $350-$ R10 $500=(4150) \boxtimes \checkmark$. The bank balance will become negative, but Tijuana Traders will still be below his overd raft limit.
4. (Higher order thinking). A well-reasoned answer is required that shows good understanding of the advantages and disadvantages of paying the creditor in full. One mark $\checkmark$ is awarded for a piece of advice and four $\checkmark \checkmark \checkmark \checkmark$ fora good justific ation. Example a nswer.

Tijuana Traders should pay back only a part of the amount owing. The interest rate on overdrafts is likely to be higher than that on outstanding accounts, especially since the amount is only one month overdue . Paying back the supplier in full will almost wipe out the overdraft on the very first day of the month, and the business may need cash for its day-to-day expenses. It may therefore be unnecessary to use the overdraft facility, unless there is a discount offered by the creditor for early payment, but this depends on the credit terms that are offered. Tijuana Traders might pay back part of the a mount owing as a sign of good faith .
5. (Higher order thinking). Either the business has written out over 2000 cheques this month or cheque 5060 has been outstanding for quite some time already $\checkmark \checkmark$. The supplier might have forgotten to bank the cheque and it may soon become stale. $\checkmark \checkmark$
6. (Higher orderthinking). The manager is wrong to fire the secretary $\checkmark$ (one mark for the correct decision). It's quite possible that she did indeed deposit the cheque before the end of the month, but after the bank statement wasprinted $\checkmark \checkmark$.
7. (Higher order thinking). Any valid answer, e.g. the manager should keep track of the movements in his bank account to ensure that the deposit goes through $\checkmark \checkmark$.
8. Any four of: Bank charges $\checkmark$, debit orders $\checkmark$, electronic money transfers $\checkmark$, stop orders $\checkmark$, r/d cheques $\checkmark$
9. Any three valid reasons, such as: Insufficient funds $\checkmark$, error made on cheque $\checkmark$, drawer has died $\checkmark$, cheque not signed $\checkmark$, etc.
10. A debit order can be used to make regular monthly payments without having to incur the inc onvenience of going to the bank $\checkmark \checkmark$. Example: monthly rent $\checkmark$
(3)

## QUESIION 9 Asset disposal \& intemal auditing (35 marks, 42 minutes)

9.1. There are too few controls in the application procedure $\checkmark \checkmark$.

Mileage is not monitored orchecked - this should be checked by looking at the mileage on the car's dashboard. $\checkmark \checkmark$.
Andrew's mileage is very high compared to the usual mileage and that of Nathalie and Chido $\checkmark \checkmark$. Mileage on the application should be checked by looking at the mileage on the car's dashboard. $\checkmark \checkmark$.
Calculation of purchase price is not checked or recalculated, but accepted at face value. This could lend itself to abuse $\checkmark \checkmark$.
Andrew, as the accountant, implemented the depreciation policy exactly when his vehicle was bought by the business. This is a conflict of interest $\checkmark \checkmark$.
The accountant is not entitled to have nor buy his car, as this policy is only for sales representatives $\checkmark \checkmark$.
This policy should be enforced by including the employee's sposition on the applic ation form $\checkmark \checkmark$.
Each application is approved only by the asset manager, rather than being properly investigated and authorised $\checkmark \checkmark$.
Applications should be properly investigated and signed off by at least two managers $\checkmark \checkmark$.
Purchase price should be detemined by the financial manager rather than being left to the employees to calculate $\checkmark \checkmark$.
Transfer into the employees' names should be done by the business to ensure registration is done and figures on the application are correct $\checkmark \checkmark$.
9.2.

Asset disposal

9.3. $140000 \checkmark-114846 \checkmark=$ R25 $154 \checkmark$
9.4. Depreciation is too high $\checkmark \checkmark$.

Depreciation does not represent the actual loss in value of the asset $\checkmark \checkmark$.
Financial statements are not showing real profit on the income statement nor fair value on the balance sheet (as required by Intemational Financial Reporting Standards) $\checkmark \checkmark$.
The camying value of the vehicle is therefore shown as too low $\checkmark \checkmark$.
The business is a ctually making la rge losses on these sales without realising it. $\checkmark \checkmark$
9.5. Andrew is not entitled to buy a car, as he is not a sales representative $\checkmark \checkmark$.

Andrew hasensured that the value of the caris very low so he does not have to pay a high price $\checkmark \checkmark$. He could also have misrepresented the actual mileage, as it is very high on his application form for such a new car $\checkmark \checkmark$.
9.6. The intemal audit should check applications of this nature at random $\checkmark \checkmark$ to ensure that the policies and controls (suggested above) are being implemented properly $\checkmark$.

